

## The R\&A

International Golf Conference 2023

## GOLF'S GOLDEN OPPORTUNITY

Steve Jolliffe, Founder of TopGolf \& Puttshack


## Innovative New Formats.



50 bilien bollshits 2025 $\$ 3$ billion capital invested Over $60 \%$ of players are non-golfers $33 \%$ of players are female $68 \%$ oged 18 to 34 yeasode 500 Astacictes envioved pervenue

87
venues worldwide
77 is 10 mememeans

## $50+$ mememsinan 5 rees

 $85 \%$ share in "off-course golf." 30 m players annuallyThe R\&A
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9
Venues open worldwide 7 Venues opening 2023 (USA)
Expect to open $8-10$ venues in 2024
$2023_{\text {revenues }}+200 \%$ vs 2022
Growth capital round of 9150 m from BlackRock in 2022 10,00 games of mini golf played per week per venue 750,000 players in the loyalty program 175 to 200 Associates employed per venue $50 \%$ of ployers oged 18-34

## Puttshack



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